



Afghanistan

Finding **Success** in a **Complex Environment**



OPERATE WITH CONFIDENCE IN AFGHANISTAN

Afghanistan continues to be a rapidly evolving country. International involvement, tribal politics, domestic and foreign terrorism, government bureaucracy, corruption, and unique business practices all combine to create a situation where trusted, long-term partners are essential to success.

OSSI entered Afghanistan in 2005 and has since supported government agencies, international corporations, aviation, aid, and NGOs to operate safely and effectively. Our extensive experience, with over \$120 million in contract value in high-risk conflict regions, allows us to effectively provide program and security management for complex operations.

“OSSI has supported operations in nearly every province within Afghanistan.”





THE AFGHAN ENVIRONMENT

Reduction of International Influence and Security

International security forces have begun the handing over of security control to the Government of Afghanistan. International organizations working in Afghanistan must be prepared to operate in a fragmented, dangerous environment shaped by tribal factors, religious extremism and geographical remoteness. As the coalition forces begin to withdraw, those remaining in country will face even greater risks. While dangerous, risk can be mitigated with the proper security measures and know-how.

Fragmented Power

Local governments control their own provinces tightly and the central government is challenged to maintain control. Loyalties are influenced heavily by tribes, ethnic backgrounds, business relationships, and strategic concerns. At its core, local politics weighs heavily on any operation, particularly those outside of the main cities, as lo-

cal and regional officials hold great control over the local populations and the ability for any operation to be successful.

Challenges facing the Security Industry

International security companies that have operated in Afghanistan for years are facing increased pressure. Through a mix of desire and international pressure, Afghans are now beginning to take control of their own security – both in military and private security spheres. Since the announcement of Presidential Decree 62, security companies have faced obstacles, with even some established international companies facing suspensions of their license to provide security services. Most Afghan companies do not have the experience, personnel or resources to support large-scale operations at professional standards. Particularly in the security industry, most Afghan security companies have neither the experience nor the specialized equipment required by international companies.





OSSI: FINDING INNOVATIVE SOLUTIONS

Security Management – Risk Mitigation

OSSI operates as a program management company in Afghanistan. After gaining a thorough understanding of our clients' operational requirements, we reach out to our trusted regional partners to best serve the project. OSSI remains the total client interface, ensuring reliability and accountability, while providing services of the highest industry standards. We offer an integrated approach to all functional requirements, including security, logistics and life support activities.

Afghan-Wide Reach

With our years of in-country experience, OSSI has developed strong partnerships with local organizations, giving us a nationwide network of intelligence and resources. We have supported security and logistics operations in almost every province, including in some of the most remote and hostile regions of Afghanistan, such as Uruzgan, Helmand and Kandahar provinces.

Partnering for Success

OSSI's partners and security providers are screened and fully compliant with all Afghan regulations and requirements. We select partners with the best capabilities and

local knowledge, allowing OSSI to operate safely throughout Afghanistan. The OSSI international management personnel provide technical expertise and sound business practices, while our partners provide local resources, political relationships, and a local perspective of the security environment.

History of Superior Performance

Having entered Afghanistan in 2005, OSSI is one of the most experienced international providers in the region. We have repeatedly demonstrated our ability to successfully execute missions. Many of our clients have remained with OSSI for over 6 years, trusting us to ensure the success of their operations in multiple countries.

Innovation

OSSI's experience has been gained through our on-the-ground presence, operating on numerous projects across many industries. The skill-sets required to operate in Afghanistan are simple in concept yet difficult to implement and require determination, flexibility, teamwork, professionalism and desire. Our approach is customer-focused and we will take the time to understand the operation, provide insight into local market issues, and implement a responsive solution.



ABOUT US

Overseas Security & Strategic Information, Inc. ("OSSI") is an international security company providing risk mitigation, intelligence, and physical security services to multinational corporations, governments, aid organizations and private individuals. Operating throughout the world on security and logistics projects for over a decade, we offer a dynamic and responsive security partner, allowing our clients to best achieve their objectives. To date, OSSI has served our clients in 22 countries across Asia, Africa, South America, North America, Europe and the Middle East.

International Experience

OSSI has provided security services globally since 2000. Throughout our years of operation, our cadre of experienced, culturally adept professionals have refined and improved their techniques and procedures to ensure that we provide the most contemporary approach to operate in any environment. We have built exceptional capabilities to operate in the United States, Middle East, South Asia, Africa and South America, and have experience in Europe and Asia. We believe in engaging the local community to build regional partnerships to augment our operational capabilities and national connections.

Security Professionals

OSSI distinguishes itself from other security providers by employing the highest caliber security management personnel. Our seasoned professionals are experienced, mature operators and have generally worked with OSSI for multiple years. Our people tend to be pragmatic, low profile and responsive, and they strive to facilitate our clients' operations in a calm and controlled manner. At the same time, they have

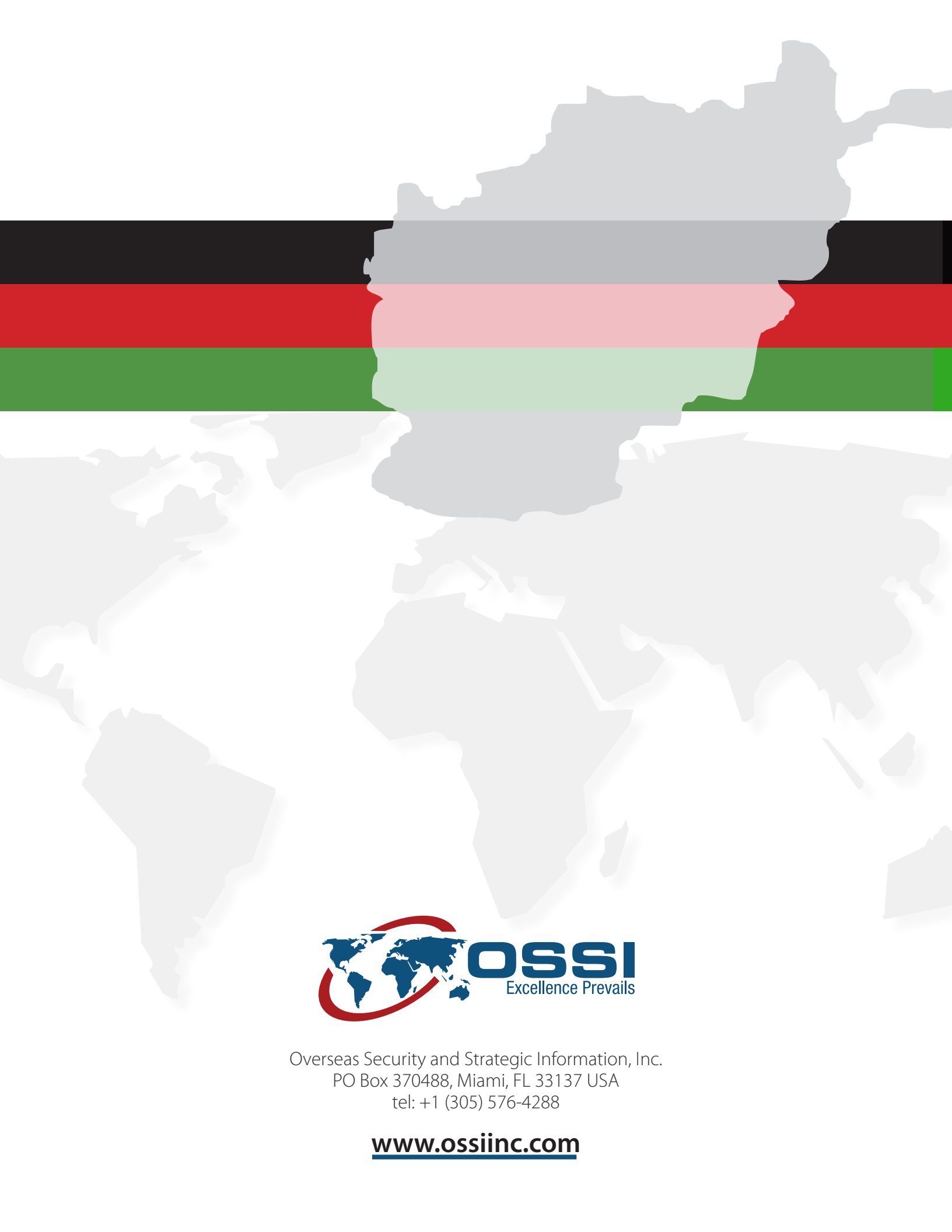
the experience, operational knowledge and capability to take control of the situation, should a security incident occur.

Social Responsibility

OSSI prides itself on maintaining a sensitive cultural awareness and Code of Conduct to ensure that we reflect a positive image on both OSSI and our clients' operations. Our personnel have extensive experience working remotely in a variety of foreign countries, collaborating and integrating with the local community to facilitate our operations in an appropriate and respectful manner, while at all times remaining acutely aware of regional security threats. OSSI is a founding signatory of the Swiss Government initiated International Code of Conduct for Private Security Service Providers and a member of the International Stability Operations Association.



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